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HQDA EXORD 148-15 PROVIDING INSTALLATION ACCESS AND SUPPORT SERVICES TO NONPROFIT NON-FEDERAL ENTITIES (NFE)

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Originator: DA WASHINGTON DC

DTG: 092145Z Apr 15 Precedence: P DAC: General

To: ARNG NGB COMOPS ARLINGTON VA, ARNG NGB J3 JOC WASHINGTON DC, ARNGRC ARLINGTON VA, ARNGRC WATCH ARLINGTON VA, CDR 5 ARMY NORTH AOC FT SAM HOUSTON TX, CDR ATEC ABERDEEN PROVING GROUND MD, CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT BRAGG NC, CDR FORSCOM DCS G3 CURRENT OPS FT BRAGG NC, CDR FORSCOM DCS G3 CURRENT OPS FT BRAGG NC, CDR FORSCOM DCS G3 WATCH OFFICER FT BRAGG NC, CDR FORSCOM DCS G3 WATCH OFFICER FT BRAGG NC, CDR MDW J3 FT MCNAIR DC, CDR MDW JFHQ-NCR FT MCNAIR DC, CDR USAREUR CG WIESBADEN GE, CDR USAREUR G3 WIESBADEN GE, CDR USAREUR STAFF WIESBADEN GE, CDR USASOC COMMAND CENTER FT BRAGG NC, CDR USASOC FT BRAGG NC, CDR USASOC MESSAGE CENTER FT BRAGG NC, CDR3RD ARMY USARCENT WATCH OFFICER SHAW AFB SC, CDRAMC REDSTONE ARSENAL AL, CDRHRC G3 DCSOPS FT KNOX KY, CDRINSCOM FT BELVOIR VA, CDRINSCOMIOC FT BELVOIR VA, CDRMDW WASHINGTON DC, CDRUSACE WASHINGTON DC, CDRUSACIDC FT BELVOIR VA, CDRUSACYBER FT BELVOIR VA, CDRUSACYBER G3 FT BELVOIR VA, CDRUSACYBER G33 FT BELVOIR VA, CDRUSAEIGHT G3 CUOPS SEOUL KOR, CDRUSAEIGHT SEOUL KOR, CDRUSAFRICA VICENZA IT, CDRUSAMEDCOM FT SAM HOUSTON TX, CDRUSARC G33 READ FT BRAGG NC, CDRUSARCYBER WATCH OFFICER FT BELVOIR VA, CDRUSARPAC CG FT SHAFTER HI, CG TRADOC FT EUSTIS VA, COMDT USAWC CARLISLE BARRACKS PA, HQ IMCOM FT SAM HOUSTON TX, HQ SDDC CMD GROUP SCOTT AFB IL, HQ SDDC COC OPS G3 SCOTT AFB IL, HQ USARSO FT SAM HOUSTON TX, HQ USARSO G3 FT SAM HOUSTON TX, HQDA ARMY STAFF WASHINGTON DC, HQDA ASAALT ASC HQ WASHINGTON DC, HQDA EXEC OFFICE WASHINGTON DC, HQDA IMCOM OPS DIV WASHINGTON DC, HQDA SECRETARIAT WASHINGTON DC, NETCOM G3 CURRENT OPS FT HUACHUCA AZ, SMDC ARSTRAT CG ARLINGTON VA, SMDC ARSTRAT G3 ARLINGTON VA, SUPERINTENDENT USMA WEST POINT NY, TRADOC G3-5-7 OPNS CTR FT MONROE VA, USAR AROC FT BRAGG NC, USAR CMD GRP FT BRAGG NC, USAR DCS G33 OPERATIONS FT BRAGG NC, USARCENT G3 FWD, USARPAC COMMAND CENTER FT SHAFTER HI

CC: HQDA AOC DAMO ODO OPS AND CONT PLANS WASHINGTON DC, HQDA AOC G3 DAMO CAT OPSWATCH WASHINGTON DC, HQDA AOC G3 DAMO OD DIR OPS READ AND MOB WASHINGTON DC

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SUBJECT: HQDA EXORD 148-15 PROVIDING INSTALLATION ACCESS AND SUPPORT SERVICES TO NONPROFIT NON-FEDERAL ENTITIES (NFE)//

(U) REFERENCES.

REF//A/ DEPARTMENT OF DEFENSE (DOD) DIRECTIVE 5500.07-R, STANDARDS OF CONDUCT, 29 NOV 2007//

REF//B/ DOD DIRECTIVE 1000.26E, SUPPORT FOR NON-FEDERAL ENTITIES AUTHORIZED TO OPERATE ON DOD INSTALLATIONS, 02 FEB 2007//

REF//C/ DOD INSTRUCTION 1000.15, PROCEDURES AND SUPPORT FOR NON-FEDERAL ENTITIES AUTHORIZED TO OPERATE ON DOD INSTALLATIONS, 24 OCT 2008//

REF//D/ DOD INSTRUCTION 1342.22, MILITARY FAMILY READINESS, 03 JUL 2012//

REF//E/ ARMY REGULATION 210-22, PRIVATE ORGANIZATIONS ON DEPARTMENT OF THE ARMY INSTALLATIONS, 22 OCT 2001//

REF//F/ ARMY REGULATION 360-1, THE ARMY PUBLIC AFFAIRS PROGRAM, 25 MAY 2011//

REF//G/ ARMY REGULATION 600-20, ARMY COMMAND POLICY, 06 NOV 2014//

REF//H/ ARMY DIRECTIVE 2014-23, CONDUCT OF SCREENING AND BACKGROUND CHECKS FOR INDIVIDUALS WHO HAVE REGULAR CONTACT WITH CHILDREN IN ARMY PROGRAMS, 10 SEP 2014//

REF//I/ ARMY REGULATION 190-13, THE ARMY PHYSICAL SECURITY PROGRAM,

25 FEB 2011//

REF//J/ ARMY DIRECTIVE 2014-05, POLICY AND IMPLEMENTATION PROCEDURES FOR COMMON ACCESS CARD CREDENTIALING AND INSTALLATION ACCESS FOR UNCLEARED CONTRACTORS, 07 MAR 2014//

REF//K/ HQDA EXORD 033-15, INSTALLATION ACCESS (DIRECTED ACTIONS), 07 NOV 2014//

NARR/ (U) THIS EXORD IS EFFECTIVE UPON RECEIPT. NON-FEDERAL ENTITIES (NFE) THAT ASSIST SOLDIERS AND FAMILIES CAN BE CRITICALLY IMPORTANT TO THE WELFARE OF SOLDIERS AND FAMILIES; THEY PROVIDE VALUED SERVICES AND SUPPORT TO THEM. IT IS IN THE BEST INTEREST OF THE ARMY TO MAINTAIN STRONG AND POSITIVE RELATIONSHIPS WITH NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES WITHIN THE BOUNDS OF LAW AND REGULATION, AND TO FACILITATE THEIR DELIVERY OF SERVICES TO PERSONNEL WHO NEED THEM.

1. (U) SITUATION. ON 23 DEC 2014, THE SECRETARY OF DEFENSE ISSUED A MEMO (ANNEX A), SUBJECT: INSTALLATION ACCESS AND SUPPORT SERVICES FOR NONPROFIT NON-FEDERAL ENTITIES, INSTITUTING NEW GUIDANCE REGARDING INSTALLATION ACCESS AND SUPPORT SERVICES TO NONPROFIT NFE THAT ASSIST SERVICE MEMBERS AND THEIR FAMILIES ON DOD INSTALLATIONS (ANNEX A). THIS EXORD IMPLEMENTS THAT GUIDANCE TO FACILITATE A UNIFORM, DOD-WIDE APPROACH TO INSTALLATION ACCESS AND LOGISTICAL SUPPORT TO NONPROFIT NFE. THIS EXORD REEMPHASIZES SENIOR COMMANDERS' AUTHORITIES AND FLEXIBILITIES CURRENTLY PROVIDED IN REFERENCES E AND G REGARDING THE TREATMENT OF NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES (TO INCLUDE VETERAN SERVICE ORGANIZATIONS (VSO) AND MILITARY SERVICE ORGANIZATIONS (MSO) NOT PROVIDING VETERAN AFFAIRS (VA)-ACCREDITED REPRESENTATION SERVICES), DIRECTS IMMEDIATE MEASURES TO FACILITATE CONSISTENT DELIVERY, AND PROVIDES CLARITY ON ADJUDICATING REQUESTS.

2. (U) MISSION. EFFECTIVE IMMEDIATELY, KEY ARMY STAFF SECTIONS, AND ALL ARMY COMMANDS (ACOM), ARMY SERVICE COMPONENT COMMANDS (ASCC), DIRECT REPORTING UNITS (DRU), THE ARMY NATIONAL GUARD, AND ARMY RESERVE WILL EXECUTE THE SECRETARY OF THE DEFENSE GUIDANCE IN ACCORDANCE WITH (IAW) THIS EXORD.

3. (U) EXECUTION.

3.A. INTENT. ENSURE CONSISTENT POLICY AND PROCEDURES FOR NONPROFIT NFE INSTALLATION ACCESS AND SUPPORT WITHIN THE BOUNDS OF LAW AND REGULATION. FOR THE PURPOSE OF THIS EXORD AND CONSISTENT WITH REFERENCE G, "INSTALLATION" PERTAINS TO INSTALLATION MANAGEMENT COMMAND (IMCOM) MANAGED INSTALLATIONS, NON-IMCOM MANAGED INSTALLATIONS, ARMY RESERVE FUNDED INSTALLATIONS AND SEPARATE FACILITIES, AND JOINT BASES IN WHICH THE ARMY IS THE LEAD SERVICE.

3.B. CONCEPT OF OPERATIONS. SENIOR COMMANDERS RETAIN DISCRETION TO PERMIT ACCESS AND PROVIDE SPACE TO NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES. CONSISTENT WITH MISSION AND REGULATORY REQUIREMENTS,

EXISTING RESOURCES, AND SECURITY CONSTRAINTS, SENIOR COMMANDERS ARE STRONGLY ENCOURAGED TO PERMIT NONPROFIT NFE INSTALLATION ACCESS AND SUPPORT FOR THE PURPOSE OF PROVIDING SERVICES AND SUPPORT TO SOLDIERS AND FAMILIES. IAW REFERENCE G, SENIOR COMMANDERS MAY DELEGATE THIS AUTHORITY IN WRITING TO THEIR GARRISON COMMANDERS OR GARRISON MANAGERS. SENIOR COMMANDERS SHOULD CONSIDER THE NATURE OF THE SERVICES AND SUPPORT PROVIDED BY A NFE, THE NEEDS OF THE INSTALLATION, AND THE NEEDS OF SOLDIERS AND THEIR FAMILIES IN DETERMINING WHETHER TO PERMIT A NFE TO FUNCTION ON THE INSTALLATION AND WHETHER TO AUTHORIZE THE USE OF AVAILABLE INSTALLATION SPACE AND THE PROVISION OF LOGISTICAL SUPPORT. THIS EXORD SHOULD NOT BE APPLIED TO THE DETRIMENT OF EXISTING AGREEMENTS BETWEEN SENIOR COMMANDERS AND NFE.

3.B.1. COMMUNITY RELATIONS ACTIVITIES SHALL SUPPORT THE OBJECTIVE OF FOSTERING AND SUSTAINING GOOD RELATIONS ON MUTUALLY ACCEPTABLE TERMS WITH THE MANY ELEMENTS OF THE PUBLIC, AT HOME AND ABROAD, ON WHICH THE ARMY DEPEND FOR SUPPORT AND COOPERATION.

3.B.2. INSTALLATION ACCESS AND SUPPORT MAY BE PROVIDED WHEN IT IS CONSISTENT WITH AND SUPPORTIVE OF THE ARMY MISSION; HOWEVER NONPROFIT NFE ARE NOT ENTITLED TO ARMY SUPPORT. SUCH SUPPORT MAY BE PROVIDED ONLY WHEN IT CAN BE OFFERED WITHIN THE CAPABILITY OF THE SENIOR COMMANDER WITHOUT DETRIMENT TO THE COMMANDER'S ABILITY TO FULFILL THE MILITARY MISSION.

3.B.3. APPROVED ACCESS PRIVILEGES (VISITOR BADGES) DO NOT EXTEND TO THE USE OF INSTALLATION SERVICES, SUCH AS THE COMMISSARY, EXCHANGE OR MORALE, WELFARE, AND RECREATION ACTIVITIES BY INDIVIDUALS WHO ARE NOT OTHERWISE AUTHORIZED PATRONS.

3.B.4. SERVICE MEMBERS SHALL NOT BE COMPELLED TO PARTICIPATE IN ANY NONPROFIT NFE PRESENTATION OR EVENT.

3.C. TASKS TO HQDA STAFF AND SUBORDINATE UNITS.

3.C.1. ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT (ACSIM).

3.C.1.A. SERVE AS PROPONENT FOR REFERENCE E. THE INSTALLATION SERVICES DIRECTORATE, SOLDIER AND FAMILY READINESS DIVISION (DAIM-ISS), WILL MONITOR EXORD EXECUTION.

3.C.1.B. INCORPORATE SECRETARY OF DEFENSE GUIDANCE (ANNEX A) INTO REGULATORY GUIDANCE ON PRIVATE ORGANIZATIONS OPERATING ON DEPARTMENT OF THE ARMY INSTALLATIONS (REFERENCE E).

3.C.2. THE OFFICE OF THE CHIEF OF PUBLIC AFFAIRS (OCPA).

3.C.2.A. SERVE AS PROPONENT FOR REFERENCE F.

3.C.2.B. INFORM PUBLIC AFFAIRS AND COMMUNITY RELATIONS PERSONNEL OF

SECRETARY OF DEFENSE GUIDANCE AND SUPPORTING ANNEXES.

3.C.2.C. REEMPHASIZE AND COMMUNICATE THE IMPORTANT ROLE OF NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES AS WELL AS THE APPROVAL PROCESS FOR THEM TO OPERATE ON ARMY INSTALLATIONS.

3.C.2.D. INCORPORATE DOD TRAINING MATERIALS ON SUPPORT FOR NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES INTO EXISTING PUBLIC AFFAIRS AND COMMUNITY RELATIONS TRAINING TO PROMOTE CONSISTENT IMPLEMENTATION.

3.C.3. THE OFFICE OF THE JUDGE ADVOCATE GENERAL (OTJAG).

3.C.3.A. INCORPORATE DOD TRAINING MATERIALS ON SUPPORT FOR NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES INTO EXISTING STAFF JUDGE ADVOCATE TRAINING TO PROMOTE CONSISTENT IMPLEMENTATION.

3.C.4. ALL ACOMS, ASCCS, DRUS, CHIEF, ARMY RESERVE, AND DIRECTOR, ARMY NATIONAL GUARD.

3.C.4.A. ENSURE ORGANIZATIONAL AND SUBORDINATE COMMAND COMPLIANCE WITH SECRETARY OF DEFENSE GUIDANCE IN ANNEX A IAW THIS EXORD.

3.C.4.B. REEMPHASIZE THE IMPORTANT ROLE OF NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES AS WELL AS THE APPROVAL PROCESS FOR THESE NONPROFIT NFE TO OPERATE ON ARMY INSTALLATIONS (REFERENCE E).

3.C.4.C. DESIGNATE A SINGLE INSTALLATION REPRESENTATIVE TO RECEIVE AND PROCESS ACCESS AND SUPPORT REQUESTS FROM NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES. REPRESENTATIVE SHALL MAINTAIN FILES IAW WITH REFERENCE E AND A LIST OF NONPROFIT NFE AUTHORIZED ACCESS PRIVILEGES (VISITOR BADGES) AND SUPPORT. THE REPRESENTATIVE WILL ALSO SERVE AS A LIAISON TO THOSE GROUPS.

3.C.4.D. DEVELOP AND IMPLEMENT STANDARD AND CONSISTENT ACCESS AND SUPPORT PROCESSES AND PROCEDURES FOR NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES. AN EXAMPLE CHECKLIST IS AT ANNEX A, ATTACHMENT 3.

3.C.4.E. EMPHASIZE THAT ALL POLICIES, PROCEDURES, AND RESPONSIBILITIES IN REFERENCE E REMAIN IN EFFECT AND PERTAIN TO ALL PRIVATE ORGANIZATIONS AND NONPROFIT NFE, TO INCLUDE VSO/MSO WHEN NOT PROVIDING VA REPRESENTATION SERVICES, WITH THE FOLLOWING CAVEATS AND EMPHASIS:

3.C.4.E.1. IAW WITH SECRETARY OF THE DEFENSE GUIDANCE AND REFERENCE E, SENIOR COMMANDERS WILL CONSIDER WRITTEN REQUESTS FROM NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES AND RESPOND TO THOSE REQUESTS IN WRITING. NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES MAY REQUEST SUPPORT FOR MULTIPLE OR RECURRING EVENTS IN A SINGLE LETTER.

3.C.4.E.2. NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES SEEKING

PERMISSION TO OPERATE ON AN ARMY INSTALLATION WILL FURNISH THEIR MOST RECENT INTERNAL REVENUE SERVICE DETERMINATION LETTER, FORM 990 (IF APPLICABLE) AND ALL DOCUMENTATION OUTLINED IN REFERENCE E, CHAPTER 2, PARAGRAPH 2-1, WRITTEN PERMISSION. DOCUMENTATION MUST BE RECEIVED AND REVIEWED ANNUALLY AND UPDATED WITHIN THE FISCAL YEAR IF THERE HAS BEEN A MATERIAL CHANGE SUCH THAT THE PREVIOUSLY SUBMITTED DOCUMENTATION IS NO LONGER ACCURATE. THE SENIOR COMMANDER'S APPROVAL MAY GRANT ACCESS FOR MULTIPLE OR RECURRING EVENTS SUBMITTED ALONG WITH THE REQUIRED DOCUMENTATION SUBMITTED BY A NONPROFIT NFE.

3.C.4.E.3. ONCE THE SENIOR COMMANDER ALLOWS A NONPROFIT NFE ORGANIZATION THAT ASSISTS SOLDIERS AND FAMILIES TO OPERATE ON THEIR INSTALLATION, EMPLOYEES WILL BE VETTED LIKE VISITORS AND OTHER NON-DOD AFFILIATED PERSONNEL USING NATIONAL CRIME INFORMATION CENTER-III FOR FITNESS DETERMINATIONS USING ARMY ADJUDICATION STANDARDS IAW ARMY REGULATION 190-13 (REF I), AD 2014-05 (REF J) AND HQDA EXORD 033-15 (REF K). OUTSIDE CONTINENTAL UNITED STATES SENIOR COMMANDERS MAY NOT ALLOW SUPPORT OR APPLY ACCESS CONTROL APPROVAL PROCEDURES THAT VIOLATE RESTRICTIONS CONTAINED IN APPLICABLE STATUS OF FORCES AGREEMENTS, TREATIES, OR LAWS.

3.C.4.E.4. IAW REFERENCE C AND ARMY DIRECTIVE 2014-23, BACKGROUND CHECKS ARE REQUIRED FOR EMPLOYEES AND VOLUNTEERS OF NFE WHO HAVE CONTACT WITH CHILDREN UNDER THE AGE OF 18 IN DOD-OPERATED, -CONTRACTED, OR COMMUNITY- BASED PROGRAMS THAT ARE USED TO SUPPLEMENT OR EXPAND CHILD CARE OR YOUTH SERVICES, ACCORDING TO DOD INSTRUCTION 1402.5.

3.C.4.E.5. APPROVAL IS GRANTED OR DENIED IN WRITING BASED ON AN INSTALLATION COMMAND REVIEW AND IS SUBJECT TO EXISTING RESOURCES, MISSION AND REGULATORY REQUIREMENTS, SECURITY CONSTRAINTS, AND LOCAL CONDITIONS. ALL REQUESTS MUST INCLUDE A LEGAL REVIEW FROM THE SERVICING LEGAL OFFICE.

3.C.4.E.6. TERMS AND CONDITIONS OF ANY AGREEMENT BETWEEN A SENIOR COMMANDER AND A NONPROFIT NFE MUST BE DOCUMENTED IN WRITING THROUGH THE APPROPRIATE AGREEMENT. ARMY AUTHORITIES MAY ALLOW ORGANIZATIONS TO USE ARMY REAL ESTATE UNDER LICENSE OR LEASE AGREEMENT NOTED IN REFERENCE E, PARAGRAPH 5-3. SUCH AGREEMENTS REQUIRE A LEGAL EXAMINATION.

3.C.4.E.7. THE SENIOR COMMANDER IS THE FINAL ADJUDICATING AUTHORITY FOR AVAILABLE SPACE MANAGEMENT, BUT SHALL NOT CREATE NEW SPACE, MAKE RENOVATIONS TO EXISTING SPACE, NOR ALLOCATE SPACE IN DECOMMISSIONED FACILITIES OR THOSE SCHEDULED FOR DEMOLITION SOLELY TO ACCOMMODATE A NONPROFIT NFE'S REQUEST FOR SPACE.

3.C.4.E.8. NOTHING IN ANNEX A CONSTRAINS THE SENIOR COMMANDER'S AUTHORITY TO RESTRICT OR REVOKE APPROVAL FOR A NONPROFIT NFE OR THEIR REPRESENTATIVES TO PROVIDE SERVICE AND SUPPORT TO MILITARY FAMILIES, INSTALLATION ACCESS (VISITOR BADGES), OR TO WITHDRAW AVAILABLE SPACE WHEN WARRANTED BY MISSION AND REGULATORY REQUIREMENTS, SECURITY

CONSTRAINTS, LACK OF AVAILABLE SPACE, OR NON-COMPLIANCE WITH WRITTEN TERMS AND CONDITIONS.

3.C.4.E.9. SENIOR COMMANDERS SHALL PERIODICALLY REVIEW APPROVAL DETERMINATIONS FOR THE NFE TO PROVIDE SERVICE AND SUPPORT TO MILITARY FAMILIES, INSTALLATION ACCESS (VISITOR BADGES), AND SPACE TO ENSURE SUCH AGREEMENTS REMAIN VALID.

3.C.4.E.10. IAW REFERENCE A, PARAGRAPHS 3-208 AND 3-209, SENIOR AND GARRISON COMMANDERS ARE AUTHORIZED TO USE OFFICIAL COMMAND COMMUNICATION CHANNELS, FUNDED WITH APPROPRIATED FUNDS, TO INFORM SOLDIERS, FAMILIES, AND ARMY CIVILIANS ABOUT THE AVAILABILITY OF NONPROFIT NFE PROVIDED SERVICES AND SUPPORT ON THEIR INSTALLATION. COMMUNICATION MUST STATE THAT THE ORGANIZATION IS A NONPROFIT NFE AND IT NOT PART OF THE DOD OR ANY OF ITS COMPONENTS AND HAS NO GOVERNMENT STATUS. IT MUST ALSO STATE THAT THE COMMUNICATION DOES NOT EXPRESS OR IMPLY ENDORSEMENT.

3.C.4.E.11. IAW REFERENCE E, PARAGRAPH 5-3A, NONPROFIT NFE WILL NOT RECEIVE FINANCIAL ASSISTANCE FROM ANY ARMY NONAPPROPRIATED FUND (NAF) INSTRUMENTALITIES IN THE FORM OF CONTRIBUTIONS, REPAIRS, SERVICES, DIVIDENDS, OR OTHER DONATIONS OF MONEY OR OTHER ASSETS. THIS PARAGRAPH DOES NOT APPLY TO CHAPLAIN'S RELIGIOUS FUNDS REFERENCED IN ARMY REGULATION 165-1 AND DODI 1015.15.

3.C.4.E.12. A NONPROFIT NFE SHALL NOT OFFER PROGRAMS OR SERVICES ON AN INSTALLATION THAT COMPETE WITH APPROPRIATED OR NAF ACTIVITIES, BUT MAY, WHEN SPECIFICALLY AUTHORIZED, SUPPLEMENT THOSE ACTIVITIES.

3.C.4.F. INFORM KEY PERSONNEL OF SECRETARY OF DEFENSE GUIDANCE AND SUPPORTING DOCUMENTS.

3.C.4.G. INCORPORATE DOD-PROVIDED NFE INSTALLATION ACCESS AND SUPPORT TRAINING MATERIALS INTO EXISTING AND APPROPRIATE LEADER TRAINING TO PROMOTE CONSISTENT IMPLEMENTATION.

3.C.4.H. SENIOR COMMANDERS MUST MAINTAIN STRONG COLLABORATIVE RELATIONSHIPS WITH NONPROFIT NFE IN THE INTERESTS OF HELPING SOLDIERS AND THEIR FAMILIES. THESE RELATIONSHIPS ALSO MAINTAIN CONNECTIONS THROUGHOUT THE GREATER MILITARY COMMUNITY THAT ARE VITAL TO SUSTAINING THE ALL-VOLUNTEER FORCE AND BRIDGING THE CIVILIAN-MILITARY DIVIDE.

3.C.4.I. SENIOR COMMANDERS SHOULD BE AWARE OF THE AUTHORITIES DISCUSSED IN THIS EXORD AND HAVE ACCESS TO REQUISITE LEGAL AND OPERATIONAL ADVICE TO ASSIST IN EXECUTING THE AUTHORITIES PROPERLY. THE ARMY SHOULD BE WELCOMING AND SUPPORTIVE OF NONPROFIT NFE THAT ASSIST SOLDIERS AND FAMILIES. SUCH SERVICES, WHEN CONSISTENT WITH AND SUPPORTIVE OF THE ARMY MISSION, ARE DESERVING OF ARMY SUPPORT TO THE EXTENT WITHIN THE CAPABILITY OF THE SENIOR COMMANDER WITHOUT DETRIMENT TO THE COMMANDER'S ABILITY TO FULFILL THE ARMY MISSION.

3.D. COORDINATING INSTRUCTIONS. ALL ACOMS, ASCCS, DRUS, AND THE ARMY NATIONAL GUARD AND ARMY RESERVE WILL EXECUTE SECRETARY OF DEFENSE GUIDANCE (ANNEX A) IAW THIS EXORD UNTIL OTHERWISE DIRECTED.

4. (U) SUSTAINMENT. NOT USED.

5. (U) COMMAND AND SIGNAL.

5.A. ACSIM POINT OF CONTACT (POC) FOR THIS ORDER IS MR. ROBERT HANSGEN, COMM: 571-256-8686 (DSN 332); EMAIL: ROBERT.E.HANSGEN.CIV@MAIL.MIL.

5.B. CPA POC IS MR. CARL MAHNKEN, COMM: 703-693-5591, EMAIL: CARL.A.MAHNKEN.CIV@MAIL.MIL.

5.C. ACKNOWLEDGE RECEIPT OF THIS ORDER TO POC IN PARA 5.A.

ACKNOWLEDGE.

DAVID D. HALVERSON  
LIEUTENANT GENERAL, GS  
ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT

ANNEXES:

ANNEX A/ SECRETARY OF DEFENSE MEMO, INSTALLATION ACCESS AND SUPPORT SERVICES FOR NONPROFIT NON-FEDERAL ENTITIES (23 DECEMBER 2014).  
ANNEX A, ATTACHMENT 1/ INSTALLATION ACCESS AND SUPPORT SERVICES FOR NONPROFIT NON-FEDERAL ENTITIES QUESTION AND ANSWERS.  
ANNEX A, ATTACHMENT 2/ INSTALLATION ACCESS AND SUPPORT SERVICES FOR NONPROFIT NON-FEDERAL ENTITIES CHECKLIST  
ANNEX A, ATTACHMENT 3/ INSTALLATION ACCESS AND SUPPORT SERVICES FOR NONPROFIT NON-FEDERAL ENTITIES LETTER TEMPLATES

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